



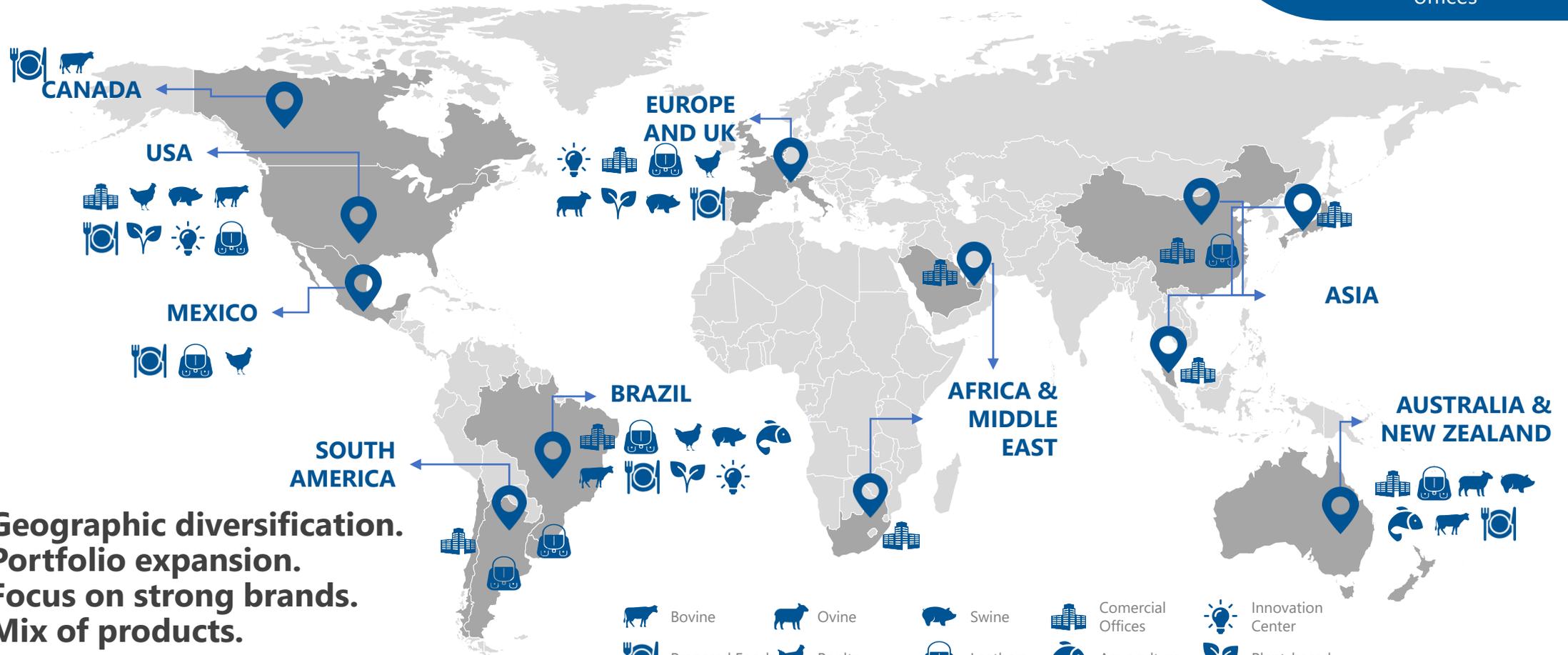
Friboi

**Feeding the
world with the best
and in an
increasingly
sustainable way.**



MULTIPROTEIN GLOBAL PLATAFORM

Billing
US\$ 75 billions
 Presence in
24 countries
 With more than 500 units and offices



**Geographic diversification.
 Portfolio expansion.
 Focus on strong brands.
 Mix of products.**

MORE THAN 260 THOUSAND EMPLOYEES AROUND THE WORLD

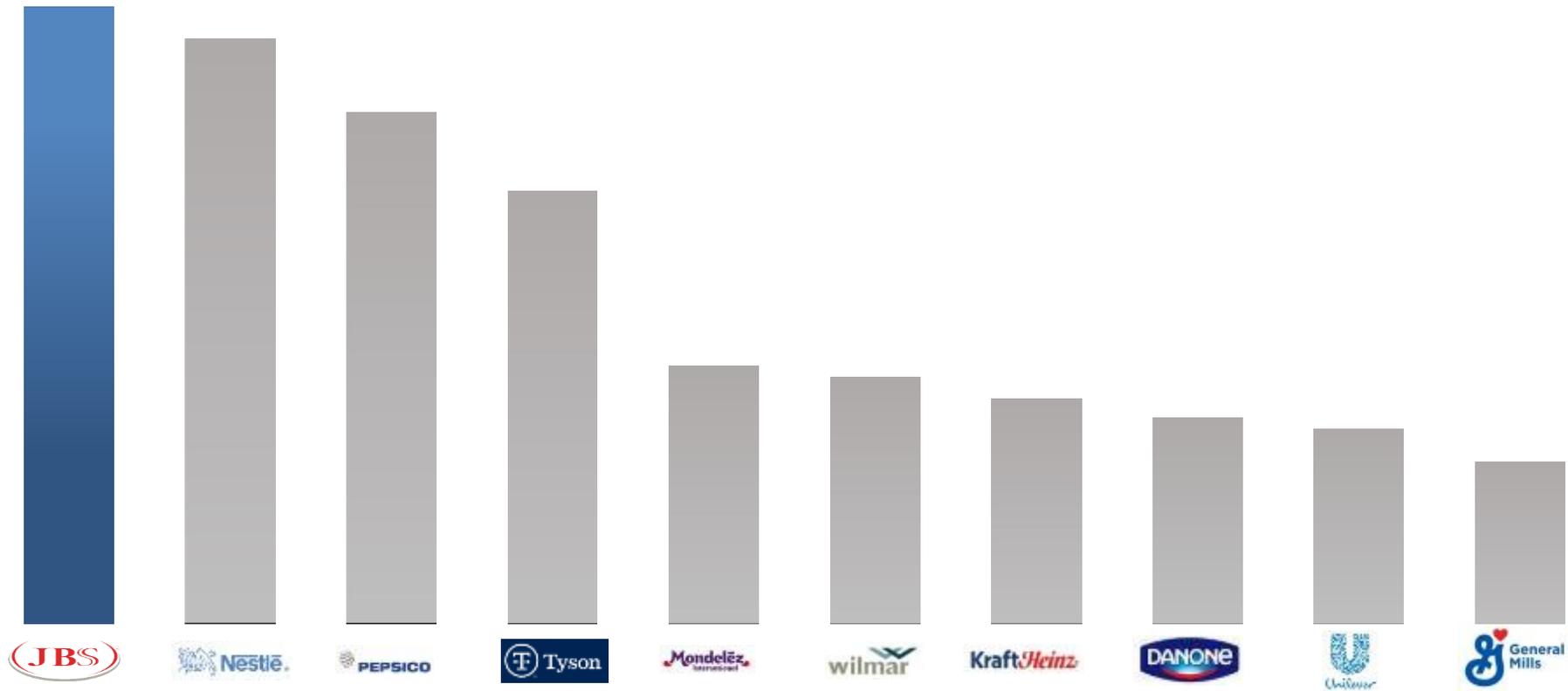


GLOBAL RANKING

World's largest food company by revenue

USD Billions

1



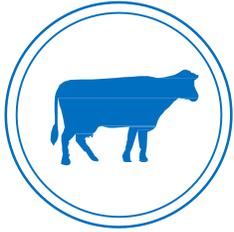
Source: JBS, Forbes and Bloomberg, based on net food revenue in US\$ billion FY2022

Note 1: JBS 2022 Net food revenue

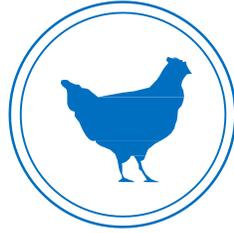
Note 2: Does not consider the Water and Powdered Beverages business

WORLD'S LARGEST FOOD COMPANY

Leadership



#1 Beef
Producer

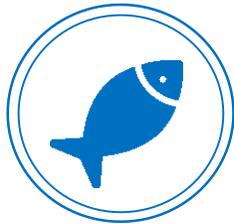


#1 Poultry
Producer



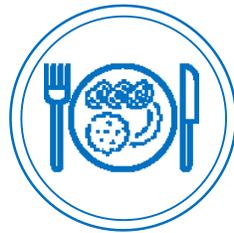
#2 Pork
Producer

New growth areas



Fish

#2 Salmon
Producer in
Australia



Prepared
Foods

#2 place prepared food market in
Brazil
#1 place prepared food market in
the UK
#1 place prepared food market in
Australia and New Zealand

Plant-based

#1 largest Brazilian
Plant-based
Producer

#3 largest
European Plant-
based Producer

Work started to create an industrial plant
to produce cultured protein.





1. Food Safety



FOOD SAFETY - BOVINE SPONGIFORM ENCEPHALOPATY



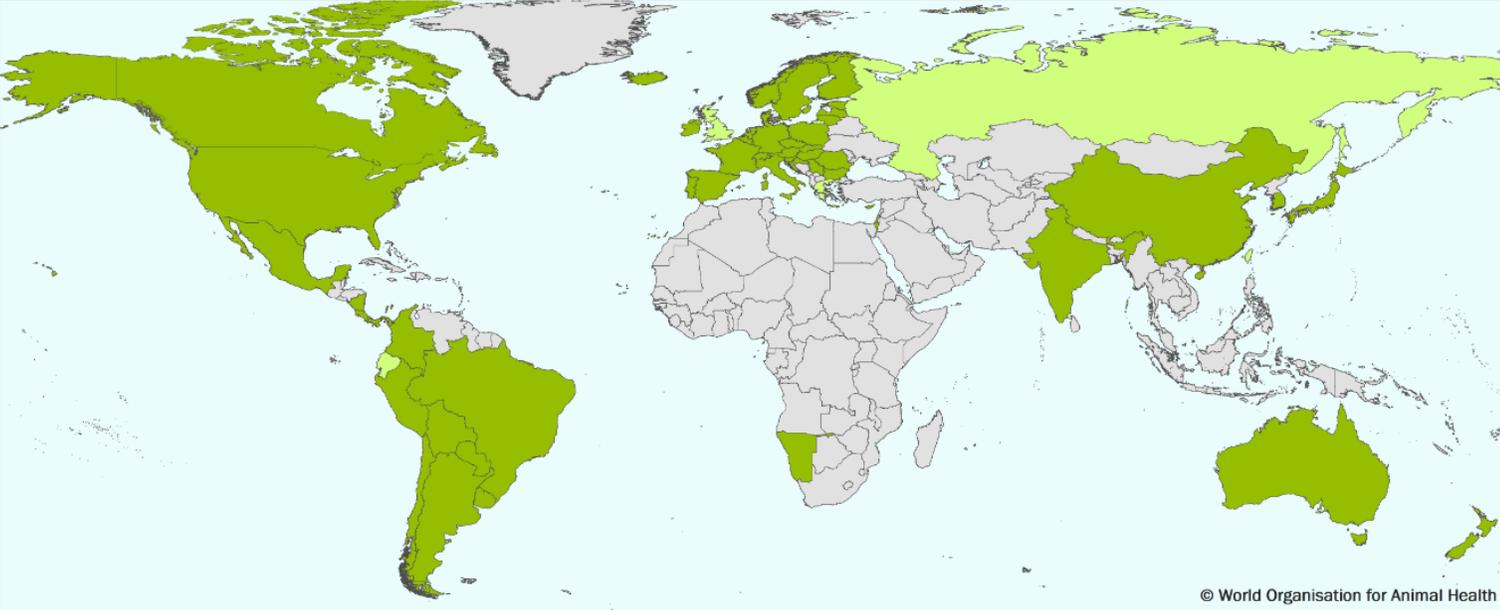
Brazil recognized as having a **negligible** BSE risk status

Brazilian System for the Prevention and Surveillance of Bovine Spongiform Encephalopathy



WOAH Members' official BSE risk status map

Last update May 2022



- All cattle lots are inspected *ante* and *post mortem*.
- The specified risk materials (SRM) are removed from 100% of carcasses.
- It is forbidden to feed cattle with any formulation containing product of animal origin (including bone meal and tallow).

■ Members and zones recognised as having a negligible BSE risk status
■ Members and zones recognised as having a controlled BSE risk status
■ Countries and zones without an official BSE risk status

FOOD SAFETY - FOOT AND MOUTH DISEASE

Brazil recognized as **FMD FREE** with vaccination

SOUTH AMERICA: WOAH Members' official FMD status map



Last update May 2022

- Members and zones recognised as FMD free without vaccination
- Members and zones recognised as FMD free with vaccination
- Country and zone without an official status for FMD

FMD free zones in Brazil



Official FMD status in Brazil

The five FMD free zones (with and without vaccination) are covering the whole territory of Brazil

- FMD free zone where vaccination is not practised, consisting of State of Santa Catarina (February 2007)
- FMD free zone where vaccination is not practised (Block 1) including the States of Acre and Rondônia and 14 municipalities in the State of Amazonas and five municipalities in the State of Mato Grosso (August 2020)
- FMD free zone where vaccination is not practised, consisting of State of Rio Grande do Sul (August 2020)
- FMD free zone where vaccination is not practised, consisting of State of Paraná (August 2020)
- FMD free zone where vaccination is practised, consisting of two merged zones covering the States of Alagoas, Amapá, Amazonas, Bahia, Ceará, Espírito Santo, Goiás, Mato Grosso, Mato Grosso do Sul, Maranhão, Minas Gerais, Pará, Paraíba, Pernambuco, Piauí, Rio de Janeiro, Rio Grande do Norte, Roraima, São Paulo, Sergipe, Tocantins and Distrito Federal, with the exclusion of the municipalities of the States of Amazonas and Mato Grosso that are part of the zone of Block 1 (free from FMD where vaccination is not practised) (August 2010, September 2017, September 2019, August 2020).

States Framed states are part of two different FMD free zones

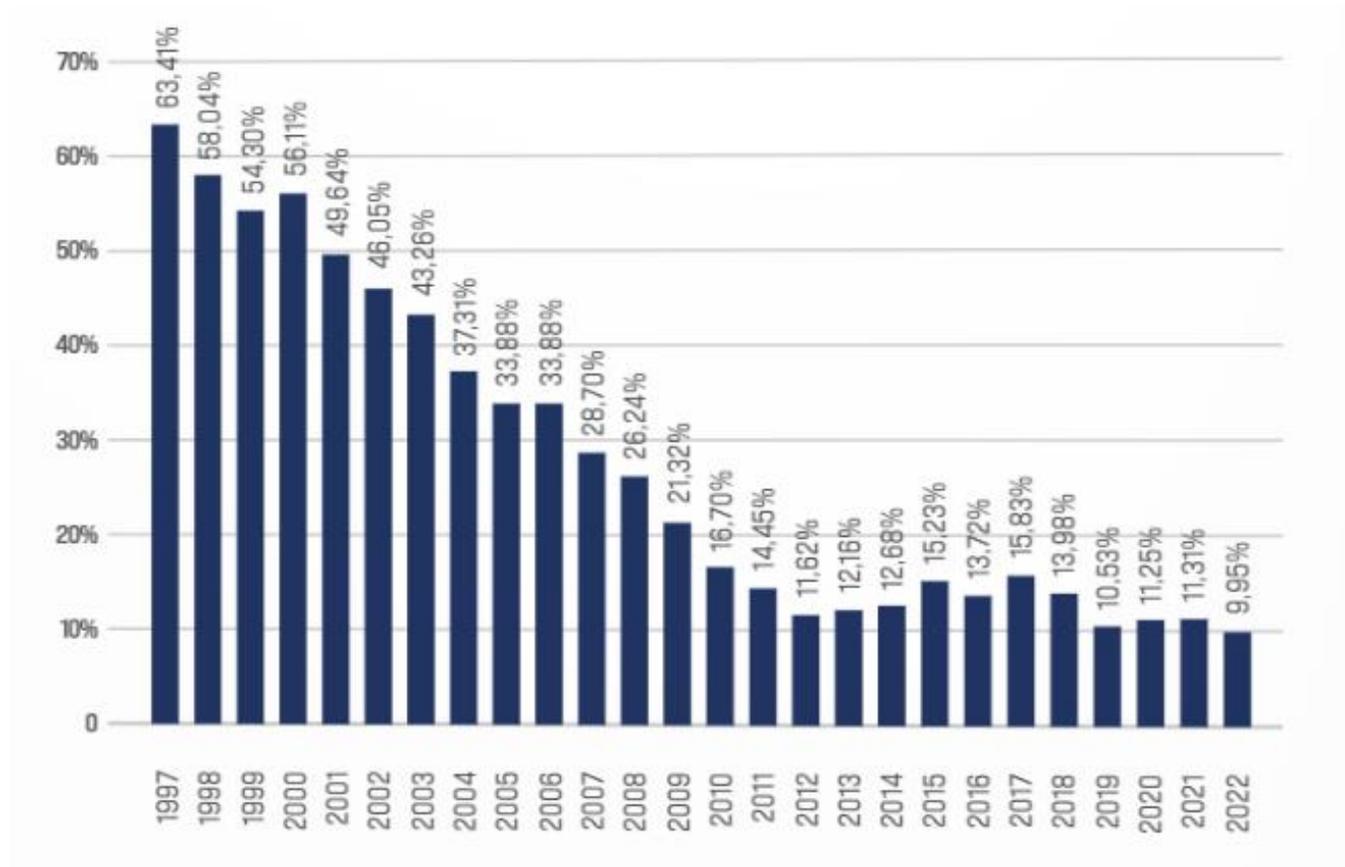
* Dates shown in brackets indicate when the relevant application was submitted to the OIE by the Delegate.

➤ Free from FMD without vaccination: SC, PR, RS, AC, RO, part of AM and MT

FOOD SAFETY - BOVINE SPONGIFORM ENCEPHALOPATY

EVOLUTION OF SLAUGHTER - OXEN OVER 36 MONTHS

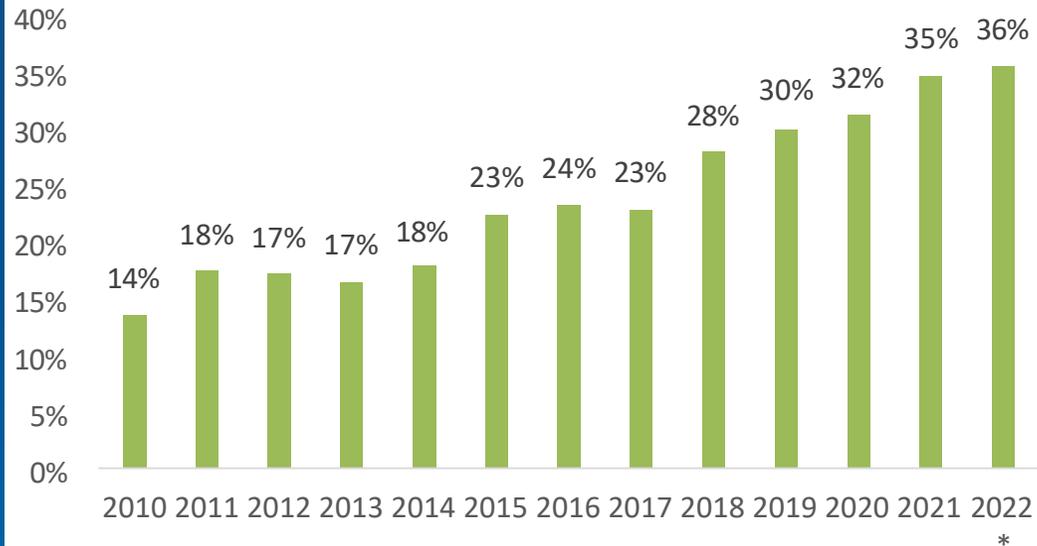
Percentage of steers (does not include bulls) finished over 36 months of total oxen



Source: Athenagro, IBGE

FOOD QUALITY

Animals slaughtered under SIF from feedlot



Source: Athenagro, IBGE, *Preliminary

- Increase in the number of slaughter of feedlot animals, providing better **marbling and carcass finishing**.
- Brazil **prohibits** the use of hormones, anabolic agents and antibiotics as growth promoters.
- **Animal welfare**.
- **Technological innovations** to improve the process and quality of the final product.



4. Market



RECENT MARKET ACCESS



Uruguay: bone-in beef



USA: boneless beef

Missão sanitária em 2022 atestando a equivalência do sistema de inspeção



Canada: beef meat and ground beef



Malaysia: chilled boneless beef, bone-in beef and offals



Mexico: boneless beef

Conclusion

Expand the range and the volume of beef products being exported, while promoting the marketing of **safe, high-quality, and price-competitive** beef products.

